

Local Area Agreement Quarterly Review

Year One 2006/07

October to December 2006

Quarter Three

Report Reference: PRU-0607 No.19

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Foreword

The LAA quarter three performance review is a summary of performance against the LAA outcomes framework and stretch targets.

We have included all LAA indicators that have had new performance reported during the LAA period. We have also included all stretch targets, including targets that are only reported on an annual basis.

The LAA report is arranged according to the LAA Headline Outcome projects.

Stretch targets are indicated in the report by the initial ST at the end of their title.

The Report

The report shows the following for each indicator:

1. Quarter three performance and target
2. Direction of travel between quarter two and quarter three
3. Performance this year to date (April to December 2006) against target for this year to date
4. Annual target for this year (2006/07)

Alerts

Two alerts are shown for each indicator.

Direction of Travel Alert- there are 5 symbols used in the report.



Performance is going in the right direction, and has gone up (because higher is better)



Performance is going in the right direction, and has gone down (because lower is better)



Performance has shown no change from last quarter



Performance is going in the wrong direction, and has gone up (because lower is better)



Performance is going in the wrong direction, and has done down (because higher is better)

Performance Alerts- there are three alerts used in the report



Performance is on or above target



Performance is within 10% of reaching the target









Performance is not reaching the target

Welcoming Streets & Parks - Safety								
Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
LFB LAA01.1.2.17 BV206i The number of deliberate primary fires (excluding vehicles)	19.00	17.00		58.00	51.00		68.00	We have experienced an increase in primary deliberate fires in Brent during 2006/07.
LFB LAA01.1.2.18 BV206iii The number of deliberate secondary fires (excluding vehicles)	55.00	53.00		192.00	159.00		212.00	We have experienced a decrease in deliberate secondary fires in Q3, but we are still above the target for Q3, and we are above the annual target for the year to date.
EC SC LAA01.1.2.20 Number of abandoned vehicles processed	362.00	625.00		1341.00	1875.00		2500.00	The number of abandoned vehicles processed depends on how many are abandoned and reported to, or identified by, our officers. Small numbers are better, and we have projects in place to reduce the number of vehicles that are abandoned.
LFB LAA01.1.2.21 BV206ii The number of deliberate primary vehicle fires	20.00	25.00		57.00	74.00		98.00	The number of deliberate primary vehicles increased slightly in Q3 against performance in Q2, but was still below the quarterly target. We are below the annual to date target.
LFB LAA01.1.2.22 BV206iv The number of deliberate secondary vehicle fires	5.00	6.00		12.00	17.00		22.00	The number of deliberate primary vehicles increased slightly in Q3 against performance in Q2, but was still below the quarterly target. We are below the annual to date target.
LFB LAA01.1.2.23 BV143ii Number of injuries from accidental fires in residential properties	3.00	11.00		30.00	34.00		45.00	The LFB have changed the criteria for what is considered an injury. Previously anyone sent to the hospital for a precautionary check was considered injured, which led to high figures for injuries. Now, precautionary checks are no longer counted as a person injured, and figures are much lower than before.
EC SC LAA01.1.2.24 Total number of abandoned vehicle reports investigated	478.00	No quarterly target set		1832.00	No quarterly target set		No annual target set	No targets set for abandoned vehicle reports investigated. We react to reports coming in. The number of reports that came in decreased this quarter against previous quarters.



Brent LAA 2006/07 Q3








Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
EC SC LAA01.1.2.25 BV218a D The proportion of abandoned vehicles investigated within 24 hours	58.00	90.00		71.00	90.00		90.00	We are addressing the current underperformance through improving the speed with which initial notifications reach investigating officers.
EC SC LAA01.1.2.26 BV218b D The proportion of abandoned vehicles removed within 24 hours	98.00	75.00		98.00	75.00		75.00	
LFB LAA01.1.2.27 BV142iii The number of accidental fires in residential properties ST	57.00	69.00		184.00	207.00		276.00	We are on course to remain below this year's target, and we hope to continue to decrease the number of accidental fires in the future.
LFB LAA01.1.2.28 BV143iii Number of fire-related deaths from accidental residential fires	1.00	No quarterly target set		2.00	No quarterly target set		No annual target set	We do not set an annual target for fire deaths. We aim to have as few deaths as possible. Unfortunately in some circumstances a death cannot be avoided.
CS CR LAA01.1.2.29 Single aggregated crime figure for the national basket of 10 crime indicators	4605.00	No quarterly target set		14396.00	No quarterly target set		19266.00	14396 crimes represents 75% of this year's target, we are on course to perform to target over the rest of the year.
CS CR LAA01.1.2.31 Number of gun enabled offences	46.00	No quarterly target set		139.00	No quarterly target set		203.00	Gun crime fell in Brent during Q3, compared with the monthly figures for August and September 2006, which were very high. We are still on course to achieve the annual target.
CS DV LAA01.1.2.32 D % domestic violence incidents where suspect is present and arrest is made ST	Information to follow	37.90		Information to follow	37.90		37.90	Information on this performance indicator is to follow.
CS DV LAA01.1.2.33 D % domestic violence incidents which result in sanctioned detection ST	31.10	30.00		31.70	30.00		30.00	Performance dropped slightly during Q3, but was still above the annual and quarterly target of 30%.
CS DV LAA01.1.2.34 The proportion of domestic violence cases that reach court and case dropped ST	16.20	No quarterly target set		30.80	No quarterly target set		No annual target set	This year's performance is untargeted as it will form the baseline for this indicator. Once the baseline is established, the targets will be set, and performance will be measured on a quarterly basis.

Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
CS CR LAA01.1.2.35 Number of racial harrasment incidents reported to Police	55.00	No quarterly target set		180.00	No quarterly target set		No annual target set	No targets are set for this indicator due to the complexity of the indicator and the potential for perverse activity. We record the figures for monitoring purposes and to enable us to identify trends. The number of racial harrasment offences dropped in Q3 compared to Q2.
CS CR LAA01.1.2.36 Number of homophobic incidents reported to Police	2.00	No quarterly target set		8.00	No quarterly target set		No annual target set	No targets are set for this indicator and the potential for perverse action. We record the figures for monitoring purposes and to enable us to identify trends. The number of homophobic offences dropped in Q3 compared to Q2.
CS CR LAA01.1.2.37 Sanctioned detection rate for racial harrasment incidents reported to Police	30.90	25.00		32.80	25.00		25.00	
CS CR LAA01.1.2.38 D Sanctioned detection rate for homophobic offences	50.00	22.00		33.00	22.00		22.00	
CF YOT LAA01.1.2.49 Number of first time entrants to the youth justice system	46.00	46.00		131.00	141.00		186.00	We are on course to perform below the target for this year.
CF YOT LAA01.1.2.51 Proportion of young offenders supervised by YOTs in full-time education, training or employment	90.00	90.00		90.00	90.00		90.00	We are maintaining steady performance against this performance indicator this year.
PCT DAAT LAA01.1.2.52 Number of problematic drug users in treatment	948.00	906.00		948.00	906.00		1210.00	These figures are for the period up to the end of November only. We are on target to achieve the annual target.
PCT DAAT LAA01.1.2.53 Proportion of drug users retained in treatment	76.00	78.00		76.00	78.00		80.00	These figures are for the period up to the end of November only.

Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
Welcoming Streets & Parks - Clean & Green								
Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
EC SC LAA01.1.1.03 D BV199a Proportion of land assessed as having unacceptable levels of litter and detritus ST	32.00	26.00		30.00	26.00		26.00	We have put in a number of measures to improve the BV199 scores: We have arranged and delivered joint inspections with ENCAMS to identify differences in approach, and ensure these are cascaded back into our procedures; We have started to use the full range of Capital Standards feedback on highway conditions to target highways maintenance programmes; We have specified BV199 in our forthcoming renewed cleansing contract, including an enhanced cleansing specification, which will address detritus build-up in industrial and housing areas, common contributors to high (worse) BV199a scores.
EC SC LAA01.1.1.05 D BV199b The proportion of land from which unacceptable levels of graffiti are visible	25.00	10.00		21.50	10.00		10.00	We have three teams working full time on graffiti removal around the borough, and additional work will be commissioned from a private sector provider using an additional temporary budget allocation agreed by Members. Longer term funding will be considered as part of the 2007/08 budget process.
EC SC LAA01.1.1.06 D The percentage of graffiti reports investigated & removed in less than 6 weeks	79.80	70.00		69.59	70.00		70.00	Performance for the year is approaching the annual target as continually improving performance is making up for Q1's poor performance. If performance continues at this level, we will achieve the annual target. The Council has committed additional in-year resources to improving performance in this area. Part of the funding has been used to increase the capacity of our removal efforts but funding has also been provided for additional enforcement activity to reduce the amount of graffiti.



Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
EC SC LAA01.1.1.07 D BV199c The proportion of land that is assessed as having unacceptable levels of flyposting	3.00	3.00		3.50	3.00		3.00	Performance is improving, and we hope to be able to meet this very tough target.
EC SC LAA01.1.1.09 Average time taken (in days) to remove fly tips	0.92	1.00		0.95	1.00		1.00	We continue to maintain performance below one day.
EC SC LAA01.1.1.10 No. of trade waste investigations conducted	282.00	325.00		780.00	975.00		1300.00	Performance is below target due to a heavy administration burden at a time when the team was below full strength. Recruitment was undertaken in Q3, and the team is now at full strength. The team are confident that they will meet the annual target by the end of the year.
EC SC LAA01.1.1.11 No. of trade waste cases taken to Court	7.00	N/A		17.00	N/A		No annual target set	This indicator is a measure of how many non-legally compliant cases are taken to court. No targets are set for this indicator because of the reactive nature of the indicator and the potential for perverse action. We aim to have fewer transgressors, with more of the transgressors taken to court. Performance has remained steady between Q2 and Q3.

LAA01.2 Access to Leisure								
Measure Name	Q3 Performance	Q3 Target	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
EC SP LAA01.2.05 Number of visits by young people taking part in sport and physical activity at council facilities ST	22432.00	8450.00		51179.00	25350.00		33800.00	We have achieved this year's target. We will aim to continue to increase the numbers of young people visiting Council facilities.
EC SP LAA02.2.06 D Percentage of adults taking part in sport and physical exercise ST	18.01	No target set		18.01	No target set		Not available	This figure comes from the Sport England Active People Survey, and was released in November 2006. This figure represents the baseline for the stretch target on adult exercise. In future we will be running a survey annually, which will give us our annual figure for this PI. Targets have now been set for the remaining LAA period, with a final figure of 22% for the 2008/09 survey.
EC LB LAA01.2.08 Number of LAC who complete the summer reading challenge	PI not measured in 2006/07						PI not measured in 2006/07	These indicators are new indicators as part of the Access to Leisure project in the LAA. The baselines for these indicators are to be established during the course of 2006/07, with corresponding targets set when the baselines have been established.
EC SP LAA.02.2.09 Number of LAC participating in organised sports activities	PI not measured in 2006/07						PI not measured in 2006/07	
EC SP LAA02.2.10 Number of disabled young people participating in sports at council facilities	PI not measured in 2006/07						PI not measured in 2006/07	
EC LB LAA02.2.11 The number of disabled young people who are active book borrowers	PI not measured in 2006/07						PI not measured in 2006/07	

LAA02.1 Local Employment								
Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
REG LAA02.1.01 Employment Rate- Brent	68.00	No target set		68.00	No target set		March 2008-68%	We have achieved the March 2008 target of 68%. We will aim to build and improve on this figure in the future.
REG LAA02.1.02 JSA claimant count in Brent	4.3% (7835 people)	4.3% (7481 people)		4.3% (7835 people)	4.3% (7481 people)		4.2% (7284 people)	The number of people claiming JSA is increasing in Brent, although the rate is remaining the same. The target for 2008 set out in the Regeneration Action Plan will require an additional 1571 people to be placed into employment.
REG LAA02.1.03 JSA claimant count in Priority Areas	2424 people (8%)	2247 people (7.6%)		2424 people (8%)	2247 people (7.6%)		2172 people (7.4%)	Monthly unemployment rose at the end of Q1 and has remained at the higher level since. Unemployment rose slightly in Q3 against Q2.
REG LAA02.1.04 The proportion of unemployment claimants who are long term claimants	22.50	19.20		22.50	19.20		18.40	Unemployment rates rose at the end of Q1 but they are now falling slightly again. Long term unemployment rates always take longer to fall than other unemployment rates, and the rise in long term unemployed people reflects the London and national picture. The proportion of long term unemployed increased in Q3 against Q2.
REG EST LAA02.1.06 No. of people from a BME group helped into employment ST	279.00	146.00		647.00	346.00		487.00	We have already reached this year's target for people from a BME group helped into employment.
REG EST LAA02.1.07 No. of people from a disadvantaged group (non-BME) helped into employment ST	11.00	84.00		41.00	200.00		281.00	Information is still not being captured effectively. An action plan is in place to ensure that we are capturing information effectively by the end of the year. Although this year's target may not be met, we expect to meet the LAA lifetime target by March 2009.
HCC TA LAA02.1.08 No. of adults previously in TA who move into employment as part of the SH project	Project not begun							The project to which this PI relates has not begun. See comment on the Settled Homes project page.











Brent LAA 2006/07 Q3

Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
FCR RB LAA02.1.09 BV78a D Average processing time taken for all new Housing and Council Tax Benefit	36.40	38.00		35.33	38.00		38.00	Performance has declined in the course of this year due to the clearance of the backlog and the introduction of the new verification framework, which is ongoing. Year to date performance is on target.
REG LO LAA02.1.10 Number of people completing learning opportunities to remove barriers to work	350.00	249.00		880.00	678.00		971.00	The Q2 figure was underreported and has been adjusted upwards from 251 to 400. We are on target to reach the annual target for 2006/07. Although fewer people completed learning opportunities in Q3 than in Q2, performance was still above target.



LAA03.1 Settled Homes								
Measure Name	Performance Q3	Target Q3	Dir Travel	Performance YTD	Target YTD	Performance Alert	Target 06/07	Comment
HCC TA LAA03.1.03 The number of families in Temporary Accommodation	4156	4019		4156	4019		3823	There has been a reduction in the number of families in Temporary Accommodation despite not achieving this quarter's target. The overall trend of families in TA is downwards, which is a reversal to previous years. Achieving the target of a 50% reduction by 2010 remains a major challenge for Brent, and many other London authorities. Work towards this target is continuing, including active homeless prevention work, the use of the private rented sector and developing other settled accommodation solutions.
HCC TA LAA03.1.03.1 The percentage reduction in the number of families in Temporary Accommodation	7.00	10.00		7.00	10.00		12.00	
HCC HRC LAA03.1.04 BV203 % change in the ave no. of families placed in TA as compared with the same period last year	-15.00	-2.00		-15.00	-2.00		-2.00	Fewer families are being placed in Temporary Accommodation this year compared to last year.
HCC TA LAA03.1.05 Average length of stay in private rented or other leased accommodation	Project not started							The Settled Homes project was reliant on us receiving a Freedom and Flexibility around Housing Benefit payment. This request was not resolved at the start of the Financial Year, and we had to put the project on hold. We were notified that the F&F was not granted to Brent in October 2006. The performance indicators measuring activity on these projects were already included in the Outcomes Framework for 2006/07, but there is no activity to record, so there is no information recorded.





LAA02.2 Longer, Healthier Lives								
Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
LAA LHL12 Proportion of people with Diabetes who are offered screening for the detection and early treatment of diabetic retinopathy	61.00	100.00		61	100		100	Performance has improved in Q3, but is still below target.
PCT LAA02.2.13.1 The proportion of under 2s who receive immunisations: MMR	78.00	95.00		78.00	95.00		95.00	Performance improved in Q2, and has remained stable in Q3, but is still below target.
PCT LAA02.2.13.2 The proportion of under 2s who receive their childhood immunisations: Diphtheria	88.00	95.00		86.10	95.00		95.00	Performance improved in Q2, and has remained stable in Q3, but is still below target.
PCT LAA02.2.13.3 The proportion of under 2s who receive their childhood immunisations: Tetanus	88.00	95.00		86.10	95.00		95.00	Performance improved in Q2, and has remained stable in Q3, but is still below target.
PCT LAA02.2.13.4 The proportion of under 2s who receive their childhood immunisations: Pertusis	88.00	95.00		86.00	95.00		95.00	Performance improved in Q2, and has remained stable in Q3, but is still below target.
PCT LAA02.2.13.5 The proportion of under 2s who receive their childhood immunisations: Hib	87.00	95.00		85.00	95.00		95.00	Performance improved in Q2, and has remained stable in Q3, but is still below target.
PCT LAA02.2.13.6 The proportion of under 2s who receive their childhood immunisations: Polio	88.00	95.00		86.10	95.00		95.00	Performance improved in Q2, and has remained stable in Q3, but is still below target.
PCT LAA02.2.13.7 The proportion of under 2s who receive their childhood immunisations: Meningitis C	88.00	95.00		86.10	95.00		95.00	Performance improved in Q2, and has remained stable in Q3, but is still below target.
PCT LAA02.2.19 The percentage of mothers initiating breastfeeding	70.70	58.00		69.50	58.00		58.00	We have had an upwards trend in breastfeeding during this year.

Brent LAA 2006/07 Q3

Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
PCT LAA02.2.21 The obesity prevalence (Body Mass Index (BMI) over 30) as measured in GP registers amongst adults aged 15-75	30	16.638		20.63	16.38		16.38	BMI is measured on just 26% of all patients on GP registers. The rate of obesity amongst the patients in this sample is very high, and might not be indicative of Brent as a whole.
CF SI LAA02.2.18 Number of schools attaining December 2005 National Health Schools Standard ST	34.00	39.00		34.00	39.00		42.00	In order to achieve 2005 NHSS status, 25 schools out of the 34 must now self-validate against the new standards by July 2007. This may prove difficult to achieve in the timescale.
PCT SST LAA02.2.26 The number of people who quit smoking for 13 weeks borough wide ST	16.00	58.00		94.00	130.00		225.00	Performance for this PI looks worse than it is because there is a lag in collecting 13 week quit data, as each person has to reach 13 weeks from their quit date before they can be counted as a 13 week quitter. After a slow start to the year, performance is picking up, and the activity to support activity has been established. Although we are still below target, performance has improved, and Q3 figures will continue to increase as more people reach their 13 weeks of quit. We are hopeful achieving close to the target by the end of the year.
PCT SST LAA02.2.27 The number of people who stop smoking for 4 weeks in NRF areas ST	91.00	121.00		371.00	271.00		475.00	There is good access to services in NR areas, and we are continuing to support and develop service in these areas. Several activities are also planned in these areas to increase awareness of the service. Q3 figures are down slightly compared to Q2, but figures will increase retrospectively as more people reach 4 weeks quit from the end of the period. We are on course to achieve the annual target.
PCT LAA02.2.28 The proportion of Brent's population who smoke	28.00	17.70		28.00	17.70		17.70	Information taken from a random sample of GP practices. 35% of patients in these practices had their smoking status recorded, of which 28% smoked.

Brent LAA 2006/07 Q3





Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
PCT LAA02.2.29 Successful quitters (4 weeks) attending NHS smoking cessation services	Q2- 434	587.00		967.00	1175.00		2350.00	Year to date figures based the period up to Q2 only. Q3 information will be available in February. Performance to date is below target.



LAA03.2 Early Success								
Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	Target YTD	Performance Alert	Target 06/07	Comment
CF EY LAA03.2.01 The stock of childcare places in disadvantaged and other areas								We are currently undertaking a project to clarify the information needed for these performance indicators, and to ensure that we are collecting the data correctly and in such a way as to add value to Brent by collecting it. We hope to be able to provide information on these performance indicators by the end of this Financial Year, to report on the current Financial Year in the 1st year review of the LAA.
CF EY LAA03.2.02 Number of Children's Centres operational including Sure Start								
CF EY LAA03.2.03 Proportion of mothers in Sure Start local programme areas smoking during pregnancy								
CF EY LAA03.2.04 Proportion of mothers in Sure Start local programme areas breastfeeding at 6 weeks								
CF EY LAA03.2.05 Percentage of families in Sure Start areas visited in first two months of baby life								
CF ES LAA03.2.06 D Proportion of primary schools offering access to the core offer of extended services ST	18.00	18.00		18.00	18.00		18.00	The target for 2006 is to have 15 schools, either primary or secondary, extended by the end of the year. In future years the targets are divided according to primary and secondary schools.
CF ES LAA03.2.07 D Proportion of secondary schools offering access to the core offer of extended services ST	18.00	18.00		18.00	18.00		18.00	

Brent LAA 2006/07 Q3

Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	Target YTD	Performance Alert	Target 06/07	Comment
CF LO LAA.03.2.28 The proportion of LAC 16 year olds attaining 5+ A*-G GCSEs ST	Annual performance indicator only						21.00	Information for this stretch target is not due until after July 2007.
CF LO LAA03.2.29 The proportion of LAC 16 year olds achieving 1+ A*-G at GCSE (including 5+) ST	Annual performance indicator only						54.00	
CF CX LAA03.2.40 The proportion of 16-18 year olds not in education, employment or training	6.60	6.50		6.60	6.50		6.50	In general, the proportion of NEETs is increasing, not just in Brent, but in the surrounding areas as well. We have experienced a decrease in the proportion of NEETs in Brent in Q3 of this year.
CF SC LAA03.2.41 The number of Children in Need	2101.00	1900.00		2101.00	1900.00		1800.00	The number of children in need in Brent has increased over the course of this year.
CF SC LAA03.2.42 The number of Looked After Children	397.00	400.00		397.00	400.00		380.00	Our overall plan is to reduce the number of children being accommodated throughout the year, and we have a number of strategies in place to address this.
CF SC LAA03.2.42.1 The number of Looked After Children in Stonebridge	30.00	28.00		30.00	28.00		25.00	We are hoping the preventative strategies in place will enable us to meet this target. The number of Children Looked After is decreasing in Stonebridge.
CF SC LAA03.2.43 CH142 D The proportion of referrals occurring within 12 months of previous referral	25.00	19.00		25.00	19.00		18.00	We are aiming to reach 18% by the end of March, however the rate increased by 2% in Q3.
CF SC LAA03.2.44 CH143 The proportion of referrals of Children in Need leading to initial assessment	55.00	47.00		49.00	42.00		50.00	The third quarter of the year has shown a steady increase in the number of referrals leading to initial assessments. We are on course to achieve the annual target.
CF SC LAA03.2.45 Number of referrals of children in need per 10,000 population under 18	481.00	470.00		481.00	470.00		460.00	

Brent LAA 2006/07 Q3

Measure Name	Performance Q3	Target Q3	Dir Travel	YTD Performance	Target YTD	Performance Alert	Target 06/07	Comment
CF SC LAA03.2.46 Number of under 18 year olds on the child protection register	123.00	132.00		123.00	132.00		130.00	We are on course to reach this year's target.
CF SC LAA03.2.46.1 Number of under 18 year olds on the Child Protection Register from Stonebridge	12.00	23.00		12.00	23.00		25.00	The target is set by calculating 19% of children on the CPR to come from Stonebridge. This gives us an annual target of 25 children, which we are currently below.

LAA03.3 Taking Part								
Measure Name	Performance Q2	Target Q2	Dir Travel	Performance YTD	Target YTD	Performance Alert	Target 06/07	Comment
BrAVA VST LAA03.3.01 The number of volunteers from non-socially excluded groups- 100 hours a year ST	Annual target only						514 in total	The baseline is 1,619 volunteers from both groups. This performance indicator will be measured annually because of the length of time needed to be defined as a formal volunteer (100 hours).
BrAVA VST LAA03.3.02 The number of volunteers from a socially excluded groups, 100 hours a year ST	Annual target only						1235 in total	The baseline is 1,619 volunteers from both groups. This performance indicator will be measured annually because of the length of time needed to be defined as a formal volunteer (100 hours).
BrAVA LAA03.3.04 The number of people placed into formal volunteering opportunities	35	35		53	50		80	This is a proxy measure for the stretch target, as we are only able to measure the stretch target on an annual basis. Quarterly targets increase throughout the year. Work on this project only began in Q2.

LAA04 Value-for-Money								
	Q3 Performance	Q3 Target	Dir Travel	YTD Performance	YTD Target	Performance Alert	Target 06/07	Comment
FCR LAA04.1.01 Value for Money	Annual target only							Efficiency statements are only made once a year after the end of the financial year. This year's statement will be available in the final report for 2006/07.